

## Appendix M - Risks and Opportunities

	HELPFUL	HARMFUL
INTERNAL	<p><b>Strengths</b></p> <ul style="list-style-type: none"> <li>• Member support</li> <li>• Allocated provision within capital budget</li> <li>• Strategic development of leisure facilities</li> <li>• Effective use of resources to provide additional income to the Council</li> <li>• Aligned with play area improvement programme</li> </ul>	<p><b>Weaknesses</b></p> <ul style="list-style-type: none"> <li>• Lack of improvement to leisure facilities if not agreed</li> <li>• Not delivering key projects of the Leisure Strategy</li> <li>• No planning approval</li> </ul>
EXTERNAL	<p><b>Opportunities</b></p> <ul style="list-style-type: none"> <li>• Increased income streams</li> <li>• Efficient use of resources – Water, more energy efficient building</li> <li>• Provision of measurable activity</li> <li>• To provide additional cycle provision on site</li> <li>• Parallel procurement to speed up construction time</li> <li>• Provision of fully inclusive facilities which will support residents now and, in the future</li> <li>• Leisure Development Partner (ALS) and principal contractor have proven track record of delivery of leisure facilities nationwide</li> <li>• Cost certainty for the build costs</li> <li>• Opportunities for added social value such as job creation, training and apprenticeships</li> <li>• External funding to support sensory and changing paces facility</li> </ul>	<p><b>Threats</b></p> <ul style="list-style-type: none"> <li>• No parallel cost certainty could delay construction commencement</li> <li>• Delays in construction and planned opening (adverse weather conditions, or other unforeseen circumstances during the build and demolition phases)</li> </ul>